

July 21, 2021

BSE Limited National Stock Exchange of India Limited

Phiroze Jeejeebhoy Towers Exchange Plaza

Dalal Street Bandra-Kurla Complex Bandra (E)

Mumbai – 400 001 Mumbai – 400 051 Scrip Code: **500355** Symbol: **RALLIS** 

Dear Sir/Madam,

Sub: Submission of Analysts/Investors Presentation

Ref: Letter dated July 13, 2021 informing about Analysts/Investors Call

Further to our referred letter, please find enclosed the presentation to be made to analysts/investors on the financial results for the first quarter ended June 30, 2021 during the analysts/investors call to be held on Thursday, July 22, 2021.

The presentation is being submitted in compliance with Regulation 30(6) read with Schedule III Part A Para A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The presentation is also uploaded on the Company's website at <a href="www.rallis.co.in">www.rallis.co.in</a>.

You are requested to take the same on record.

Thanking you,

Yours faithfully, For Rallis India Limited

Yash Sheth

**Company Secretary** 

Encl: As above



# Results Presentation

Q1 FY22













## Disclaimer

This presentation, except for the historical information, may contain statements, including the words or phrases such as 'expects, anticipates, intends, will, would, undertakes. aims. estimates. contemplates, seeks to, objective, goal, projects, should' and similar expressions or variations of these expressions or negatives of these terms indicating future performance or results, financial or otherwise of Rallis India Limited, its direct and indirect subsidiaries and its associates. Actual results might differ substantially or materially from those expressed or implied. Important factors that could make a difference to the Company's operations include, among others, economic conditions affecting demand / supply, price conditions in the domestic and overseas markets in which the Company operates, changes in Government policies and regulations, tax laws, and other statutes and incidental factors. You are urged to view all statements contained herein with caution. Rallis India Limited does not undertake any obligation to update or revise forward look statements, whether as a result of new information, future events or otherwise.

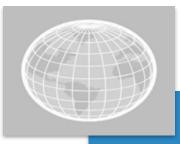


## Rallis – Businesses

Well entrenched connect with the Indian farmer

Domestic ousiness) Crop Protection

- Plant growth
- Nutrients(PGN)
- Soil conditioner
- Seeds



**Chemistry** 

(International business)

- Partnering with global innovators
- Strong R&D and executional capabilities
- Environmentally adhering products

Proven capabilities make Rallis a Preferred Partner of Choice for Innovators

## Domestic business

Leading Agrochemical Company

Presence across value chain: Seeds – Soil Conditioners – Crop Protection Chemicals - Plant Growth Nutrients

Market share: ~ 6% (Crop protection & PGN), ~3% (Seeds)

Strong & Healthy pipeline of sustainable products

Nationwide footprint – Crop Care: **3700**+ dealers

& **48000+** retailers; Seeds: **2500+** dealers &

**25000+** retailers



## International Business

# Manufacturing Technicals for global Agro chemicals players

#### **Key products**

- Pendimethalin: Used as a pre-emergence herbicide to control annual grasses and certain broad leaved weeds. Global a.i market size: 394 Mn USD (Calendar Year 2019)
- Acephate: An organophosphate foliar and soil insecticide used primarily for control of aphids, leaf miners, caterpillars, sawflies, thrips, and spider mites.
   Global a.i market size: 483 Mn USD (Calendar Year 2019)
- Hexaconazole: is a Broad-spectrum systemic triazole fungicide used for the control of many fungi particularly Ascomycetes and Basidiomycetes, used chiefly for the control of rice sheath blight in China, India, Vietnam and parts of East Asia. Global a.i Market size: 156 Mn USD (Calendar Year 2019)
- Metribuzin: herbicide used both pre- and post-emergence in crops including soybean, potatoes, tomatoes and sugar cane. Global market size: 227 Mn USD (Calendar Year 2019)
- Metalaxyl: an acylalanine fungicide used to control Pythium in a number of vegetable crops, and Phytophthora in peas

Global a.i market size: 109 Mn USD (Calendar Year 2019)

**FACTS** 

1<sup>st</sup> Indian company to introduce a new a.i in India

1st company to set up an R&D centre in the country

Note: Value of the formulations that contained this ingredient



## Seed business

Rallis develops, produces and sells hybrid seeds including Paddy, Millet, Maize and Bt Cotton; Kharif season accounts for 80-85% revenues

Strong market position - among top 3 in Hybrid Paddy (3<sup>rd</sup>) & Hybrid Millet (2<sup>nd</sup>) and Maize (6<sup>th</sup>). With around a million packets sold, our Bt Cotton portfolio is fast growing

Farmer base of 3 Mn (FY20) up from 1 Mn in FY15

Seasonal business – Q1 & Q2 accounting for 80% of revenues



## Business Strategy

#### **Medium Term**

#### **Short Term**

**Domestic Business:** New product introduction, strengthen and leverage brand power and distribution reach. Rebuild institutional business.

International Business: Maximize revenue from current Al portfolio by scale up / debottlenecking capacities.

**Contract Manufacturing:** Sustain current contracts. Dedicated techno commercial team for building new partnerships.

**Seed business:** Strengthen Kharif portfolio and undertake steps towards addressing the seasonality in the portfolio and hybrid seed production challenges.

**Domestic Business:** Widening portfolio with value added innovative formulations and build partnerships for niche a.is. Crop Nutrition focus to expand portfolio and market reach.

International Business: Expand B2B partnership base and intensify B2C play in select products/ geographies for revenue maximization of existing portfolio. Resume few discontinued a.is. Investment in MPP

**Contract Manufacturing:** Build on initial success with new partners supported by appropriate investment in flexible manufacturing.

**Seed business:** Filling portfolio gaps in cotton, rabi/spring maize with research focus. Build Mustard own portfolio. Strengthen vegetable portfolio with own products and strategic partnership for in-licensed products.

### **Long Term**

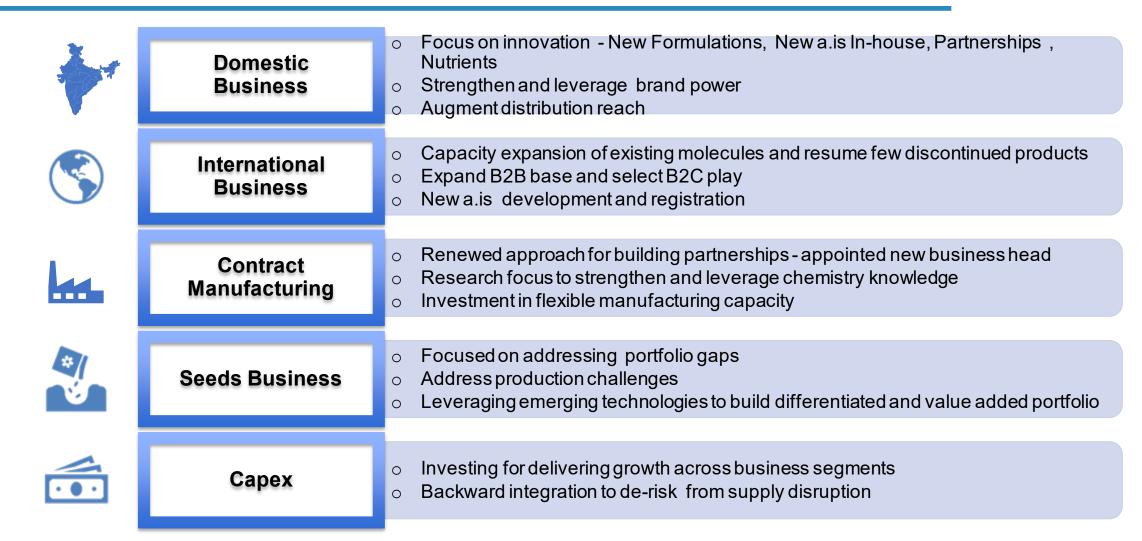
**Domestic Business:** Research led new a.is and combination formulations to build a strong and innovative product portfolio

International Business: Widening portfolio with new a.is, developing innovative formulation and investment in registration.

**Contract Manufacturing:** Building long term partnerships by showcasing manufacturing and research capabilities and investment commitments.

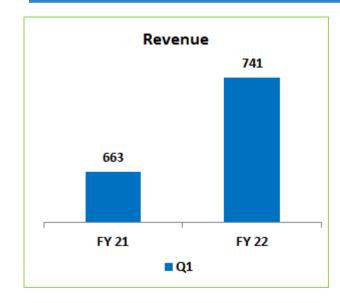
**Seed business:** Leveraging emerging technologies for value added portfolio including GM traits.

## Growth Drivers

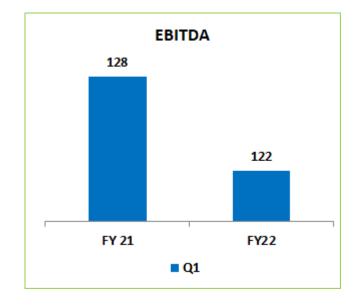


# Q1 FY22 - Performance Highlights: Overall

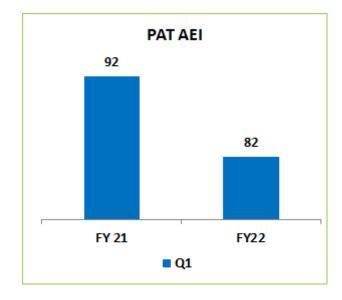
Rs Crs



- 11.7% growth YoY. Crop Care grew by 17.4% and Seeds by 3.1%
- 31% revenue growth on YoY basis in the domestic Crop Care business
- International business was lower by 8% vs, Q1' 21. PY spillover sales due to lockdown was approx Rs 45 Crs. Without that in the base, growth for IBD would be 38 %

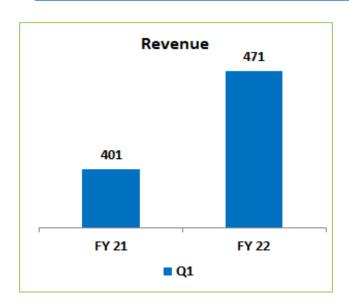


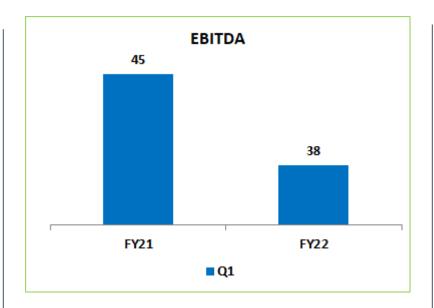
- Margins have been impacted by pricing pressure, limiting our ability to fully pass on the steep cost inflation.
- Employee cost (incl one off hit for actuarial charge), freight increase have led to margin dilution.

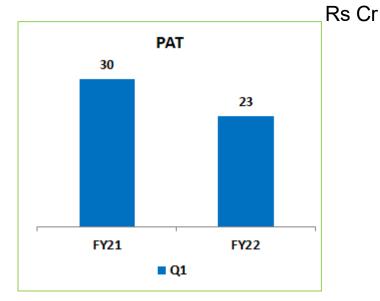


- PAT drop coming from EBITDA shortfall.
- Lower yield on current investments and shortfall in export incentives (MEIS) accentuated the drop.

## Q1 FY22 - Performance Highlights: Crop Care division







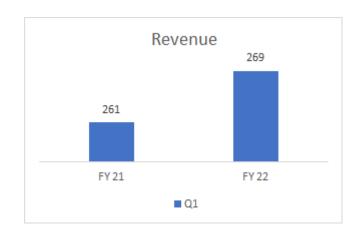
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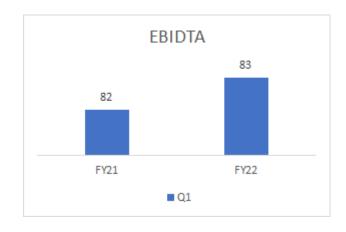
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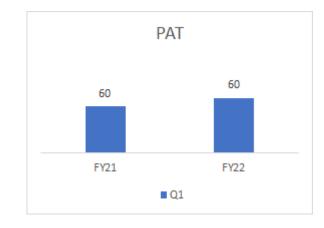
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## Q1 FY22 - Performance Highlights : Seeds Division

Rs Cr





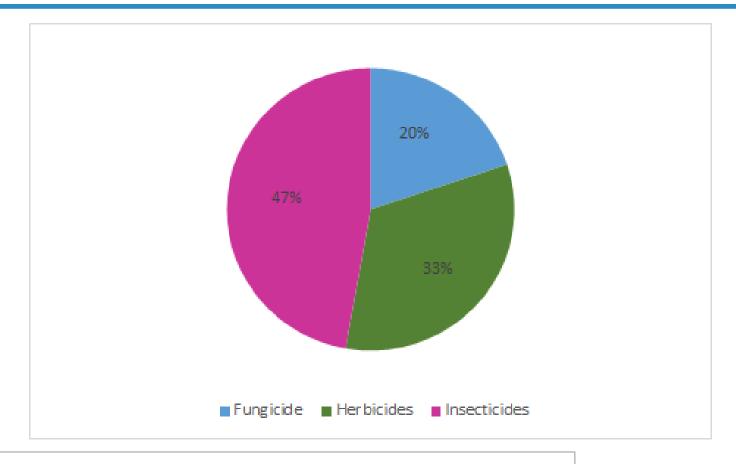


- 3.1% growth in topline in Q1 FY22 supported by volume Growth in Paddy
- Growth impacted due to influx of illegal HT cotton.



PAT is at almost similar level to PY

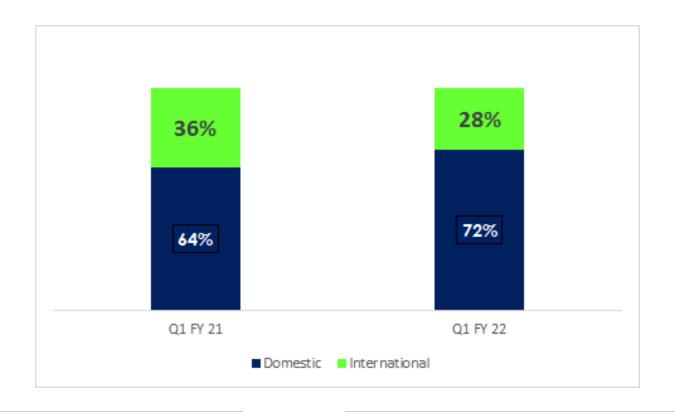
# Category-wise Revenue Split Q1 FY22



**Note:** revenue breakup is for Crop Protection;

Crop Care consist of crop protection, crop nutrition, Polymer and others

## Revenue Split Domestic/International Q1 FY22



**Note:** Revenue breakup is for Crop Care

Lower share due to international business spillover impact of sales in base quarter.

# Capex - Update

- Overall Capex implementation impacted due to COVID 19 Wave II: delayed by 2-3 months
- Ankleshwar debottlenecking project for two a.i's completing in Q2 FY22
- MPP project progressing well
- Formulation Plant at Dahej, CZ Phase 1 Expected now to be completed by Q2 FY22
- Metri getting recommissioned in July'21
- All other projects progressing, although impacted by Covid Wave II

# Operational Highlights

#### **New Product Progress –**

- ❖ DF Launched new 9(3) formulation in Q1 − Pepe (Pendimethalin + Penoxsulam) targeted as a herbicide in Rice; 9(4) formulation Preet Plus (Pretilachlor) targeted as a Rice herbicide and Kaushal (Propineb) targeted as a fungicide in F&V segment
- PGN Launched Aquafert Foliar Apple
- Seeds Launched Paddy (medium maturity) and five products in Cotton segment
- IBD Four new registrations in Africa and two in SE Asia

#### Tackling COVID Difficulties and Operational Efficiency –

- Digital acceleration: focus on digital connect hangout meets, voice blast and aggressive TVC campaign
- ❖ Domestic formulation business registered 34% revenue growth YoY basis. Strong performance of flagship brands
- Continued upstocking of raw materials to avert production disruptions due to potential supply chain issues and sharp price hike.





## THANK YOU











